

Financial Tools for Beginning Farmers

Kevin Klair

Center for Farm Financial Management University of Minnesota

612-625-6237 kklair@umn.edu



Financial Tools

- AgPlan
- Farm Answers
- FINPACK



Who Needs a Business Plan?

- Any business will benefit, but a business plan is particularly valuable for:
 - New or expanding businesses

- Businesses making major changes



Purpose of a Business Plan

 Demonstrates that you have taken the time to objectively think through the details required to make the business succeed



Purpose for a Business Plan

Effectively communicate your business

- Externally to lenders, investors, partners
- Internally to family members & employees



Purpose of a Business Plan

- Most importantly, will help you improve the management of your business
 - It is the blueprint for operating your business
 - Serves as your operational guide



Lessons Learned

- Business planning:
 - Is very time consuming
 - Is best done by the business owner/management
 - Can be very expensive
- Your business plan should be a living document
 - Revisited and revised at least annually

How to Develop a Business Plan

- Most people use business planning software
 - Provides
 - Outlines
 - Suggestions on content
 - Sample plans



agplan.umn.edu

About Contact Register



Launched in 2007, AgPlan has been used to create 60,000+ business plans!

AgPlan makes it easy for you.

- Develop your own Business Plan
- Learn what you need to include in your Plan with Tips & Resources
- View Sample Business Plans for ideas
- Share your Plan print, download and work with your own Reviewers

AGPLAN

AgPlan is an easy business plan app that anyone can use.

SIGN IN

E-mail

Password

Sign II

Forgot password?

Register Today

Feedback

Last Updated Date, descending

Welcome, Dale Nordquist!

Start a New Plan Help

My Plans	

My Plans				
Plan Name		Last Update	Updated By	×
My Organic Transition Plan	Reviewers Tools & Settings	2/23/2016 10:35 AM	Dale Nordquist	View Plan
Walter Dairy	Reviewers Tools & Settings	9/21/2015 9:43 AM	Gigi DiGiacomo	View Plan
Valley View Dairy	Reviewers Tools & Settings	9/14/2015 4:38 PM	Dale Nordquist	View Plan
Lakeshore Orchard demo	Reviewers Tools & Settings	5/29/2013 10:30 AM	Dale Nordquist	View Plan
My Personal Plan	Reviewers Tools & Settings	12/13/2011 8:23 AM	Dale Nordquist	View Plan
My Ag Commodity Business Plan	Reviewers Tools & Settings	12/13/2011 5:19 AM	Dale Nordquist	View Plan



Start a New Plan

Select a Plan Type



Ag - Commodity

The Ag - Commodity business plan is designed for traditional farms and ranches that primarily produce commodities.



Ag - Value-Added

The Ag - Value-Added business plan is designed for farms and ranches who are focusing on at least one value-added activity.



Organic Transition

The Organic Transition plan is designed for farmers who are planning to transition to organic certification.



Personal Plan

The Personal Plan is designed to help people write a personal career plan.



Small Business

The Small Business plan is designed for any kind of small business.

Lakeshore Orchard demo

Collapse

Executive Summary

Business Description

Mission Statement

Goals

Plan Summary

Capital Request

Business Description

Business Overview

Location Facilities

Business History

Ownership Structure

Operations

Products

Services

Production System

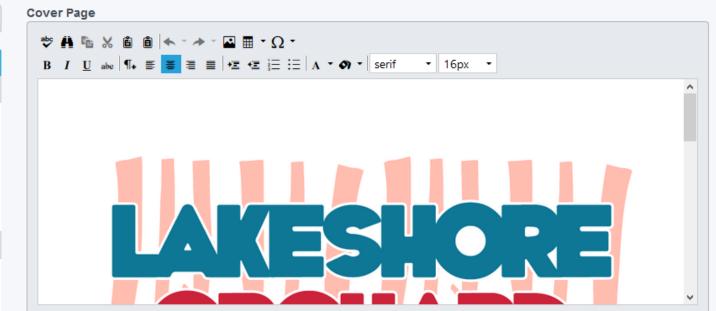
Customer Service

Inventory Management

Licenses, Permits & Regulations

Patents and Trademarks

Risk Management



Resources Samples Comments

This is the cover page for your business plan. You should include the name of your business and contact information, including address, email, fax, phone, website, and the date your plan was prepared. You may also want to include a graphic image or photo representing your business, such as a logo. Make the business name the most prominent feature, working to keep the page clean beyond that.

In addition to the information above, the page may also include a title. If used, the title should be separate from the business name itself and should briefly describe the purpose of your attached business plan.



Lakeshore Orchard demo

Collapse

Goals

Cover Page

Executive Summary

Business Description

Mission Statement

Goals

Plan Summary

Capital Request

Business Description

Business Overview

Location

Business History

Facilities

Ownership Structure

Operations

Products

Services

Production System

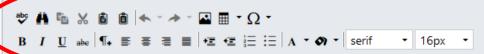
Customer Service

Inventory Management

Licenses, Permits & Regulations

Patents and Trademarks

Risk Management



Steve and Kelly Miller have made it their goal to increase sales and revenue by making Lakeshore the most unique and surprising entertainment and shapping venue. In 1998, the U-nick orchard opened. Soon, hay rides and corn mazes were added. By 2005, a retail store had been built. Now, in 2008, Steve and Kelly are looking toward the future by adding a production greenhouse. Specific goals that Steve and Kelly have are:

- Increase gross revenue to over \$1,500,000 by 2012 through expansion and innovation
- · Provide a safe, enjoyable environment to all who visit or work for Lakeshore orchard
- Keep Lakeshore a seasonal business so that Steve and Kelly can still have some personal time with their family
- . Have the economic and management ability to pass the business down to the next generation by the time Steve and Kelly turn 65.

Samples Comments ZaiT esources

Goals help you communicate to others what you expect your business to accomplish. They should be specific, measurable, and attainable. You may want to include separate business and personal goals, as well as considering both short term and long term perspectives.



Collapse

Cover Page

Executive Summary

Business Description

Mission Statement

Goals

Plan Summary

Capital Request

Business Description

Business Overview

Location

Facilities

Business History

Ownership Structure

Operations

Products

Services

Production System

Customer Service

Inventory Management

Licenses, Permits & Regulations

Patents and Trademarks

Risk Management

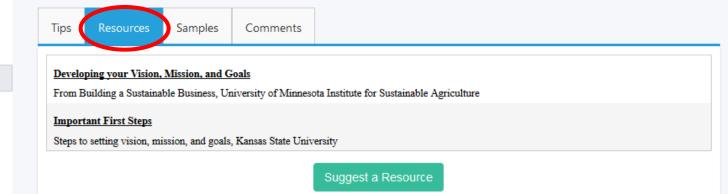
Lakeshore Orchard demo

Goals



Steve and Kelly Miller have made it their goal to increase sales and revenue by making Lakeshore the most unique and surprising entertainment and shopping venue. In 1998, the U-pick orchard opened. Soon, hay rides and corn mazes were added. By 2005, a retail store had been built. Now, in 2008, Steve and Kelly are looking toward the future by adding a production greenhouse. Specific goals that Steve and Kelly have are:

- Increase gross revenue to over \$1,500,000 by 2012 through expansion and innovation
- · Provide a safe, enjoyable environment to all who visit or work for Lakeshore orchard
- · Keep Lakeshore a seasonal business so that Steve and Kelly can still have some personal time with their family
- . Have the economic and management ability to pass the business down to the next generation by the time Steve and Kelly turn 65.



Lakeshore Orchard demo

Collapse

Cover Page

Executive Summary

Business Description

Mission Statement

Goals

Plan Summary

Capital Request

Business Description

Business Overview

Location

Facilities

Oursership Chrysture

Business History

Ownership Structure

Operations Products

Services

Production System

Customer Service
Inventory Management

Licenses, Permits & Regulations

Patents and Trademarks

Risk Management

Goals

B $I \ \underline{U}$ abe $|\P_+ \equiv \equiv \equiv \equiv | + \equiv + \equiv | \pm | + \equiv | A + O + |$ serif

Steve and Kelly Miller have made it their goal to increase sales and revenue by making <u>Lakeshore</u> the most unique and surprising entertainment and shopping venue. In 1998, the U-pick orchard opened. Soon, hay rides and corn mazes were added. By 2005, a retail store had been built. Now, in 2008, Steve and Kelly are looking toward the future by adding a production greenhouse. Specific goals that Steve and Kelly have are:

- 16px -

- Increase gross revenue to over \$1,500,000 by 2012 through expansion and innovation
- Provide a safe, enjoyable environment to all who visit or work for <u>Lakeshore</u> orchard
- Keep Lakeshore a seasonal business so that Steve and Kelly can still have some personal time with their family
- Have the economic and management ability to pass the business down to the next generation by the time Steve and Kelly turn 65.

Tips Resources Samples Comments

Organic Vegetable Production

Our goals for 2004 include:

Working no more than 60 hours/week during summer and fall

Lakeshore Orchard

Generating \$ 10,000 from organic vegetable sales to cover living expenses

Generating \$15,000 to paydown the line of credit from carryover debt and start-up expenses

Generating \$ 5,000 from organic vegetable sales to begin financing improvements

Exploring marketing opportunities

The on-going, long-term goals for Riverbend Farm are to:

Produce authentic organic food and sell it locally



Lakeshore Orchard demo

Collapse

Cover Page

Executive Summary

Business Description

Mission Statement

Goals

Plan Summary

Capital Request

Business Description

Business Overview

Location

Facilities

Business History

Ownership Structure

Operations

Products

Services

Production System

Customer Service

Inventory Management

Licenses, Permits & Regulations

Patents and Trademarks

Risk Management

Goals



Steve and Kelly Miller have made it their goal to increase sales and revenue by making Lakeshore the most unique and surprising entertainment and shopping venue. In 1998, the U-pick orchard opened. Soon, hay rides and corn mazes were added. By 2005, a retail store had been built. Now, in 2008, Steve and Kelly are looking toward the future by adding a production greenhouse. Specific goals that Steve and Kelly have are:

- Increase gross revenue to over \$1,500,000 by 2012 through expansion and innovation
- · Provide a safe, enjoyable environment to all who visit or work for Lakeshore orchard
- · Keep Lakeshore a seasonal business so that Steve and Kelly can still have some personal time with their family
- . Have the economic and management ability to pass the business down to the next generation by the time Steve and Kelly turn 65.





Lakeshore Orchard

Collapse Cover Page **Executive Summary Business Description** Mission Statement Goals Plan Summary Capital Request **Business Description Business Overview** Location Facilities **Business History** Ownership Structure Operations Products Services Production System Customer Service Inventory Management Licenses, Permits & Regulations Patents and Trademarks Risk Management Environmental Issues Quality Control Implementation Timeline

Business Description					
B I U abe ¶+ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	▼ "Times ▼ 16px ▼				
Lakeshore Orchard is a seasonal rural business in Hector, New York. Lakeshore orchard produces apples and pumpkins and provides entertainment, meals, and shopping during the autumn season. Lakeshore was started in 1998 by Kelly and Steve Miller, who have the vision of making lakeshore the best fall family experience in New York's Finger Lake region.					
Tips Resources Samples Commercs Email I	Reviewer(s)				
To: dnord@umn.edu	To: dnord@umn.edu				
meg.moynihan@state.mn.us					
□rcraven@umn.edu					
From: Kevin Klair	kklair@umn.edu				
Message					
Review Before Sending Send					

agplan.umn.edu

About Contact Register



Launched in 2007, AgPlan has been used to create 60,000+ business plans!

AgPlan makes it easy for you.

- Develop your own Business Plan
- Learn what you need to include in your Plan with Tips & Resources
- View Sample Business Plans for ideas
- Share your Plan print, download and work with your own Reviewers

AGPLAN

AgPlan is an easy business plan app that anyone can use.

SIGN IN

E-mail

Password

Sign II

Forgot password?

Register Today

Feedback

AG TRANSITIONS

What is AgTransitions?

AgTransitions helps farmers & ranchers develop a plan to transition their business to the next generation.

- Develop your own transition plan
- Learn what you need to include in your plan with Tips & Resources
- Stimulate multi-generational discussions
- Share your plan with family members and your transition team
- Interact with Reviewers your business advisors, educators, or consultants — for feedback and assistance

Login

Register



"How do I get started using AgTransitions?"

Getting Started

We are committed to safeguarding your info

Private Security Statement

AgTransitions' User-oriented Features



Editor

Our feature-rich type editor acts just like your computer's word processor. For each section of your transition plan write a concise statement that discusses the key points you want to communicate.



Tips, Resources &
Worksheets
In each section of
AgTransitions you will find
specific Tips, Resources &
Worksheets to help you
create the best transition plan
possible!



Reviewers

AgTransitions allows you to share your transition plan and interact with your business advisors, educators, or consultants.

Feedbacl





Vision and Goals

Retirement Plan

Business Transfer Plan

Estate Plan Preparation











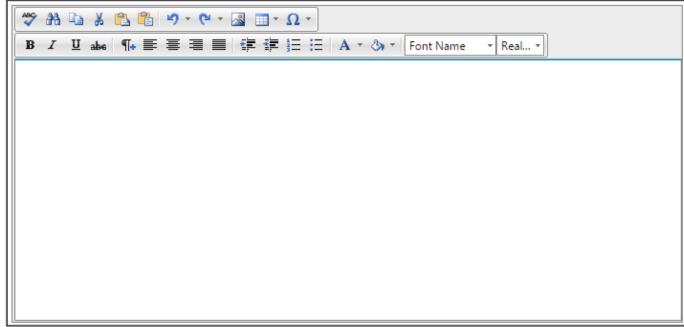


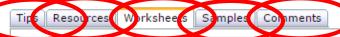
Previous



Next

Test Plan > Owner generation





🔁 Your Family Information Worksheet

from A Lasting Legacy by Rod Sharp, Jeffrey Tranel, Colorado State University and John Hewlett, University of Wyoming.

Your Vital Statistics Worksheet

from A Lasting Legacy by Rod Sharp, Jeffrey Tranel, Colorado State University and John Hewlett, University of Wyoming.

E Farm Family Contact Information

from NY FarmLink Business Transfer Case Study Questions.

Suggest a Worksheet

AG TRANSITIONS

What is AgTransitions?

AgTransitions helps farmers & ranchers develop a plan to transition their business to the next generation.

- Develop your own transition plan
- Learn what you need to include in your plan with Tips & Resources
- Stimulate multi-generational discussions
- Share your plan with family members and your transition team
- Interact with Reviewers your business advisors, educators, or consultants — for feedback and assistance

Login

Register



"How do I get started using AgTransitions?"

Getting Started

We are committed to safeguarding your info

Private Security Statement

AgTransitions' User-oriented Features



Editor

Our feature-rich type editor acts just like your computer's word processor. For each section of your transition plan write a concise statement that discusses the key points you want to communicate.



Tips, Resources &
Worksheets
In each section of
AgTransitions you will find
specific Tips, Resources &
Worksheets to help you
create the best transition plan
possible!



Reviewers

AgTransitions allows you to share your transition plan and interact with your business advisors, educators, or consultants.

Feedbacl



FarmAnswers.org

The Largest Source of Information for Beginning Farmers

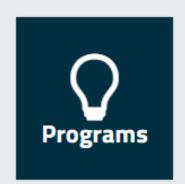


FarmAnswers.org

USDA's Official Clearinghouse for Beginning Farmers













Farm Answers—the Largest Source of Information for Beginning Farmers



Library

Business Management (1101)

Analyzing the Finances (436)

Insuring the Farm (171)

Farm Bill (51)

Land and Credit Access (192)

Planning the Farm (279)

Marketing (639)

Adding Value (102)

Commodity Marketing (180)

Contract Production (10)

Local and Direct Marketing (253)

Other Marketing Topics (155)

People (439)

Employee Insurance (8)

Family Needs/Communication

Farm Safety (224)

Managing Employees (171)

Production (2715)

Conservation (72)

Field Crops (682)

Forests-Trees-Ornamentals (250)

Fruit-Nuts (563)

Livestock (758)

vestock (758)

Pasture / Rangeland (86)

Vegetables (751)

Taxes & Legal (621)

Food Justice (1)

Forest Certification (1)

Land Use (28)

Legal Issues (300)

Organic Certification (49)

Taxes (76)

Transferring the Farm (186)

Water Rights (11)







Recent Additions

Making Your 2018 Crop Insurance Decisions

What Business Model Should I Use to Grow?

Feed Nutrient Comparison Calculator

Compensation Calculator

Haul the Cattle Worksheet

More 😌

★ Featured



Compensation Calculator

This spreadsheet is designed to aid with the compensation decisions for family farm and ranch... Learn more

★ Featured



Farm Service Agency Loans: The Ins and Outs of Growing a Farm with Federal Loans

This publication is written for farmers and ranchers who want to access low interest federal... Learn more

★ Featured



AgPlan

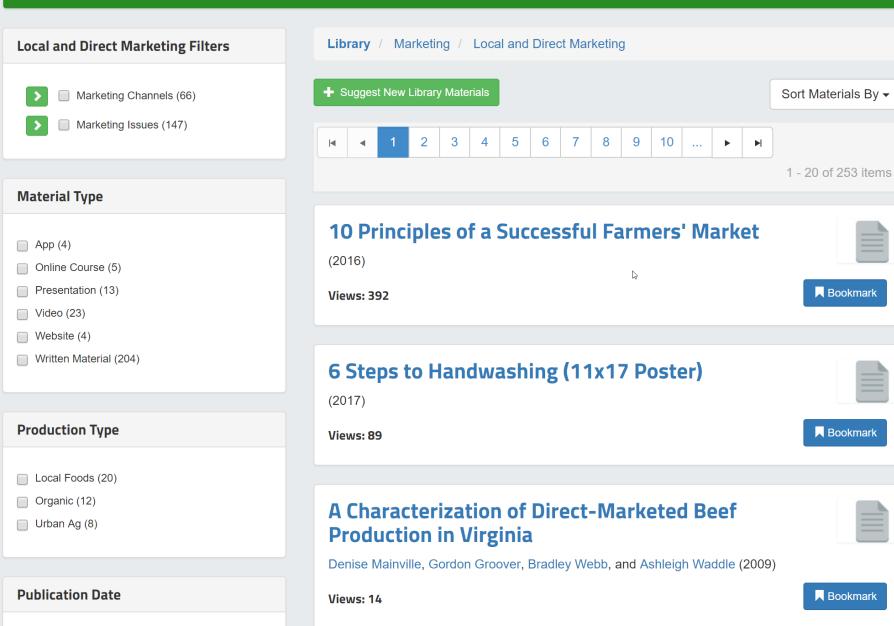
AgPlan helps rural business owners develop a business plan. Everyone can use AgPlan for FREE.... Learn more

Bookmark

Bookmark

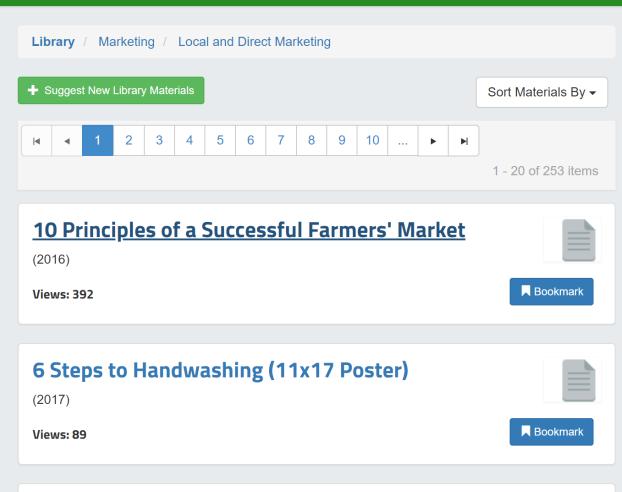
Bookmark

Library



Library











Denise Mainville, Gordon Groover, Bradley Webb, and Ashleigh Waddle (2009)

Views: 14



ightharpoonup

Sort Programs By ▼

141 - 160 of 343 items

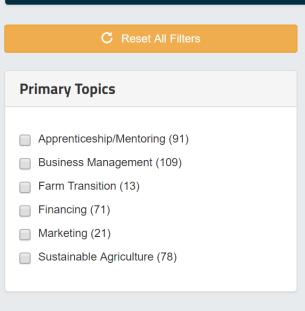
BFRDP

Producer Programs

8

9

10



4

5

6

3

Growing Warriors Training Farm

Growing Warriors Project

2

+ Suggest a Program

◂

The Growing Warrior's Training Farm is a private farm in Rockcastle County, KY which serves as a training grounds for our veterans. At the Training Farm we grow all assortments ... Learn More

Production Type

- Local Foods (15)
- Organic (41)
- Urban Ag (14)

Hawaii New Farmer Loan

State of Hawaii Agricultural Loan Division

The Agricultural Loan Program helps promote agricultural and aquacultural development of Hawaii by providing credit at reasonable rates and terms to qualifying individuals or entities. Applicants must be citizens of ... Learn More

Audience

- ☐ Immigrants (10)
- Veterans (18)

Hawthorne Valley Farms Vocational Programs

Hawthorne Valley Farm

A vocation is more than a job. It implies an occupation as being particularly worthy and requiring great dedication. Farming is such a vocation. We hope these offerings are a ... Learn More

BFRE

Delivery Areas

- National (21)
- Online (9)
- Regional/State-Specific (319)
 - Northcentral (105)
 - Illinois (15)
 - Indiana (1)
 - lowa (13)
 - Kansas (5)
 - Michigan (10)
 - Minnesota (21)
 - Missouri (13)
 - Nebraska (8)
 - North Dakota (6)
 - Ohio (3)
 - South Dakota (7)
 - Wisconsin (33)
 - Northeastern (92)
 - Southern (62)
 - Western (63)

Ho'ola Farms & Veteran Services

Ho'ola Farms

Ho'ola Farms was established to create a natural agriculture educational training center for veterans, caretakers and their families while providing an atmosphere that is safe and fun for all the ... Learn More

Horticulture Program - NC A&T

North Carolina A&T State University

Small-scale food production in North Carolina is a growing interest for both commercial producers, who sell their crops, and for consumers. The Horticulture Team at The Cooperative Extension Program at ... Learn More

Hudson Valley Farm Beginnings

Hawthorne Valley Farm

Hudson Valley Farm Beginnings® has been developed by farmers for farmers. Aspiring and current farmers, transitioning farmers, second career farm entrepreneurs, and landowners interested in developing farming enterprises on their ... Learn More

IFMAPS Intensive Financial Management & Planning Support

Oklahoma Cooperative Extension Service

Since 1985, IFMAPS has helped more than 5,500 Oklahoma farm families identify ways to improve their farm financial future. A call to IFMAPS leads to a meeting with a ... Learn More

FarmAnswers.org

The Largest Source of Information for Beginning Farmers



FINPACK®

A comprehensive farm financial planning and analysis system

Three Basic Questions

 The most used and most powerful farm financial planning and analysis tool available

- It is not a record keeping system
- It is not free

Three Basic Questions

Where am I?

Where do I want to be?

How can I get there?



FINPACK Components

FINAN Annual Financial Analysis

FINLRB Financial Long Range Planning

FINFLO Cash Flow Planning



Business Objectives

Profitability

Return to labor, management, and owner's equity

Liquidity

The ability to meet financial obligations as they come due

Solvency

The relationship between assets owned, debt, and owners equity

FINPACK.com

FINPACK for Individuals



FINPACK provides more than just valuable tools for banking credit analysis. It also offers you tools to empower customers to make better business decisions.

FINPACK Lite

Lenders who use FINPACK have the option of giving a free version of FINPACK to their borrowers. This FINPACK Lite version includes a balance sheet, which allows your borrowers to better understand their finances and it. It also reduces data entry time by allowing borrowers to easily provide their lender with an electronic version of their balance sheet.

FINPACK Personal Version

For agricultural producers, there is a personal version of FINPACK available that will help producers understand and manage their finances. Thousands of producers throughout the country use FINPACK on their own farms and ranches to stay on top of their financial position and plan for the future. Click here to learn

Q Search this website ...

DOWNLOAD FINPACK TRIAL TODAY

FINPACK Trial

FINPACK COMMERCIAL AT A GLANCE

This book provides you a look at all of our commercial lending tools and sample output.



FINPACK AGRICULTURAL AT A GLANCE

This book provides you a look at all of our agricultural lending tools and sample output.



Financial Tools for Beginning Farmers

Kevin Klair
Center for Farm Financial Management
University of Minnesota

612-625-6237 kklair@umn.edu

